

Implementing **Innovations** in Production Processes using Agile Business Models and Technology Convergence

Marek Gabryś, AIUT



Over 50% Automotive















alut

Private Engineering Company, factory focused Integrator
1000 employees
600 engineers

Global Operation based on Local Subsidiaries / Local Presence



FULL COMPETENCE STACK for SMART FACTORY

Automation
Simulation
PLC & Robots
Programming,
Commissioning



Robotics
Desing &
Fabrication
of Stations and
Machines



Automated
Warehousing
ASRS,
Conveyors,
Shuttles & Lifts



Continuous
Processes
Instrumentation
Control Systems,
SCADA



EAM/CMMS
Maintenance
management
IBM Maximo,
Digital Twin



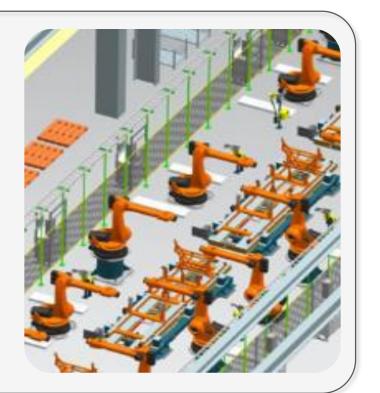
Industrial IoT
Smart Sensors,
Connectivity
IT ecosystems,
BI & AI



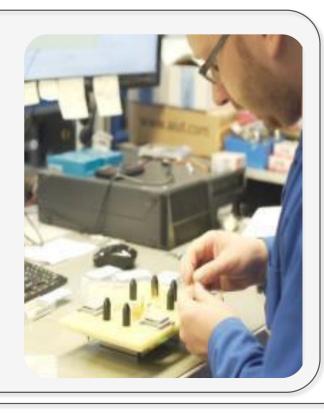
Electrical
Engineering
Electrical
Design, Cabinet
Fabrication



Industry X
Master Plan
Digitization
Production
As a Service



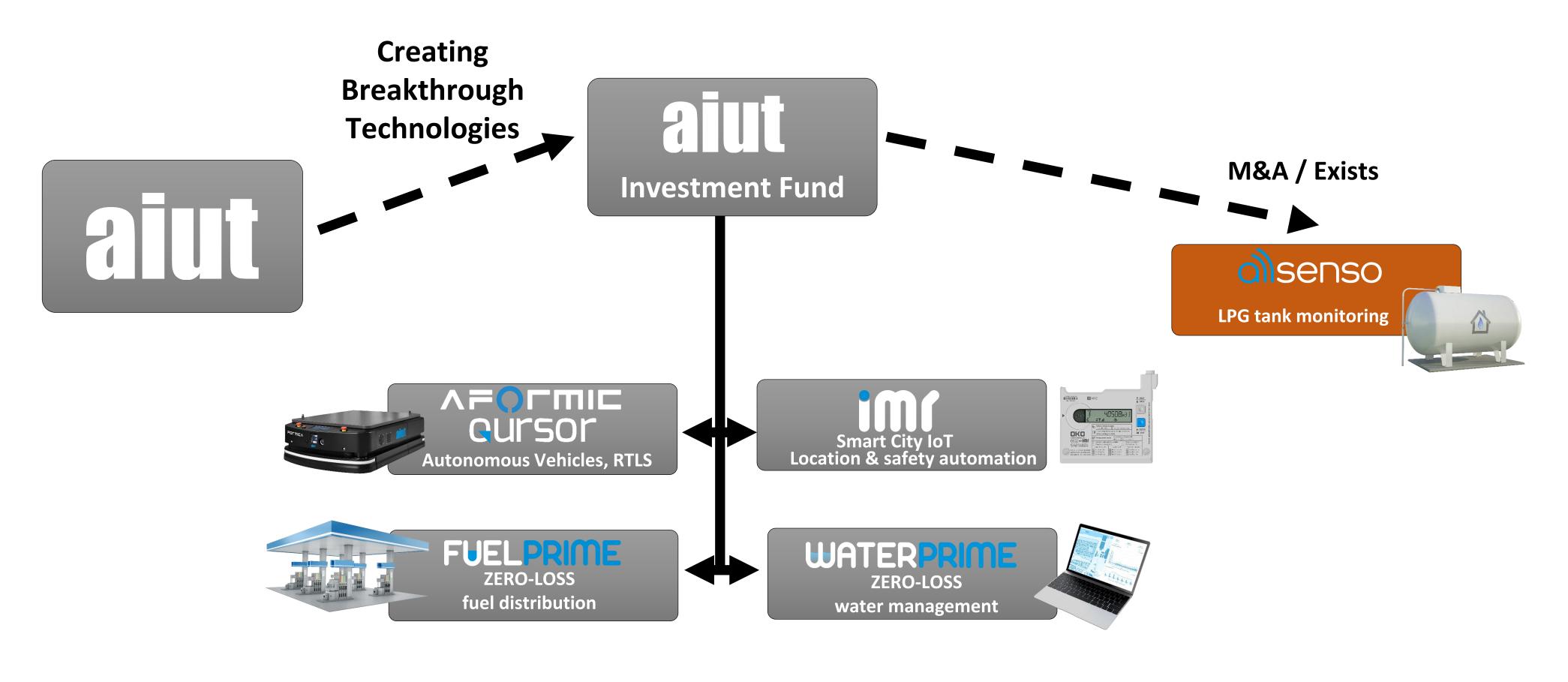
Product
Design &
Development
QA, Certification,
Industrialization,





Ambition & Capacity to Drive Innovation

Innovative Solutions, Product Oriented Ventures



After all Engineering is 80% Craft and 20% Art





Priorities & Time constraint

Fostering Methodology **Proven Solutions** How to improve production processes with new, innovative technologies? **Open Book Policy** Terminology **IT First**



Ecosystem Member

Priorities & Time Constraint





- Supply chain challenges
- Workforce shortage
- Economy slow down, demand fluctuations
- Smaller, more customised production batches
- Core Tech project vs I4.0
- Factory planners can manage only limited number of project
- Wide range of engineering skills required for I4.0



Terminology



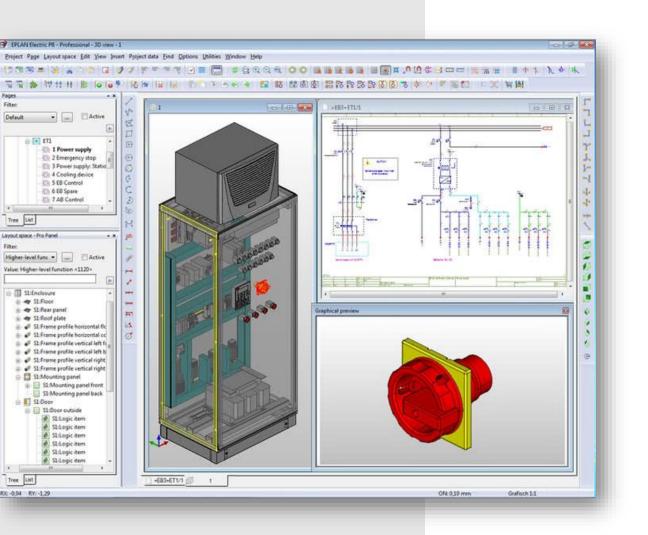




- Tech language hype
- False perception of underdevelopment
- Term definition missing, communication ambiguity
- Wild Wild West (IT) vendors land grab
- Standardisation far behind the market, early stage



Proven Technologies

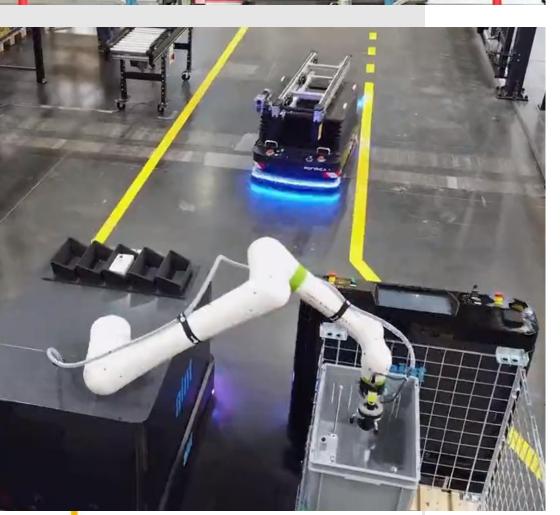




- Factory is very conservative.
- Bringing 20 years old technologies is called a revolution
- Innovation is frequently considered negative and risky
- Wireless smart sensor to the cloud vs
 Cable connected sensor to PLC IO
- Safety and Data Security as pretext of not doing things





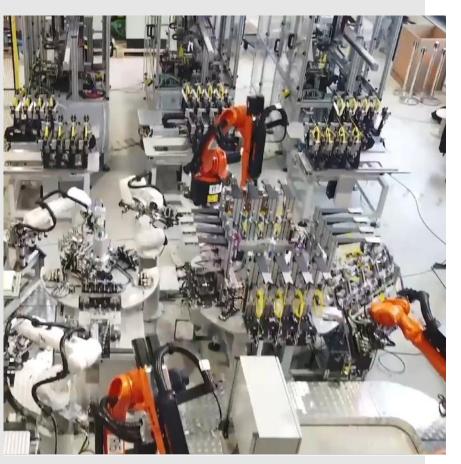


Fostering Methodology

- Agile methodology
 Let us define final scope in due course of the project
- R&D project: failure well documented is a success
- Staged execution with well defined deliverables
- Open book & good communication is a must
- Integration with existing factory systems
- Packaged Project or "As a service"



IT First





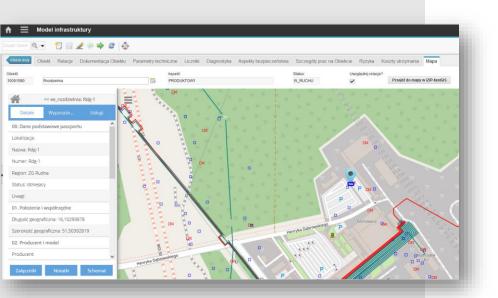


- I4.0 = ITC into industry
- Factory IT ecosystem is a blocker to innovation deployment
- Process digitalization, traceability
- Factory production version management

Examples

- Intralogistics + automated buffers
- Dynamic factory layout
- Testing in the process (EOL elimination)

Open Book Policy





- Trust on the teams level, objectives aligned
- Transparent and regular communication
- Knowledge transfer, competence building
- Empowering factory team to become self sufficient
- Open financial model, eliminating risks of cost variation
- System lifecycle responsibility



Ecosystem Member





- Clear definition of what we do and what we do not do
- Partnership with vendors, benefiting from state of the art tech
- Integration with 3rd party solutions. Integrate instead of replace
- Sharing good practices, patchwork of IT tools
- Technology convergence
 Bringing well tested solutions, proven outside into factory realm



The Integrator - preferred partner for Innovation





- Understanding technology and machines
- Feeling at home on the shopfloor (project is not a spec ops)
- Local presence, on-site team
- Going beyond the project scope
- Core systems integration
- Maintenance & After Sales services

